



SPC Board of Trustees - Strategic Planning Workshop
 St. Petersburg College, Epi Center, 13805 58th Street N. Clearwater, FL 33760
 Collaborative Labs (Tropics Lab)
 Tuesday, December 9, 2014, 9am – 12pm

Building SPC's 2015-16 Strategic Direction

Time	Agenda Items	Collaborative Activity
8:45am – 9:00am	Capturing SPC's <u>2014 Successes</u>	Board of Trustee Members, as well as Faculty, Staff and Students will be asked to capture and highlight SPC's "2014 Successes"
9:00am – 9:25am	Welcome, <u>Objectives</u> for Strategic Planning Workshop and <u>2014 Successes</u> <ul style="list-style-type: none"> • Welcome: Chairman Fine, Trustees, and Dr. Law • Objectives & SPC's 2014 Successes: Andrea Henning 	Board of Trustee Members and volunteers will highlight SPC's " <u>2014 Successes</u> ": <ol style="list-style-type: none"> 1. College Experience-Student Success 2. Workforce Expansion 3. Out of Class Support 4. Online Revitalization 5. Employee Professional Development 6. Student Loan Default 7. Refocused Marketing and Information Campaign 8. Operational and Process Improvements 9. Partnerships/Foundation
9:25am – 10:00am	<u>Round 1: 2015-16 Student Initiatives – Part 1</u> <ol style="list-style-type: none"> 1. College Experience <ol style="list-style-type: none"> a. Learning Plan b. Early Alert c. New Student Orientation 2. Advising Model 3. Intervention Strategies 4. Career Center Redesign 5. Disability Resources 	Round 1 (35-min.): <ul style="list-style-type: none"> • 5-min. "Just the Facts" Overview • 20-min. Collaborative Discussions • 10-min. Team Reports - Top Next Steps
10:00am – 10:35am	<u>Round 2: 2015-16 Student Initiatives – Part 2</u> <ol style="list-style-type: none"> 1. On-line Revitalization (OLR) 2. Strategic Enrollment Growth (SEG) <ol style="list-style-type: none"> a. Dean's Progression, Retention, Completion and Academic Pathways plan 3. New Academic Certificates and Programs 4. Adjunct Instructor Support 	Round 2 (35-min.): <ul style="list-style-type: none"> • 5-min. "Just the Facts" Overview • 20-min. Collaborative Discussions • 10-min. Team Reports - Top Next Steps



Facilitated Solutions. Immediate Results

Building SPC's 2015-16 Strategic Direction - Continued

<p>10:35am – 11:10am</p>	<p><u>Round 3: Organizational Health Initiatives</u></p> <ol style="list-style-type: none"> 1. Web-site Redesign 2. Customer Relationship Management System 3. Employee Development <ol style="list-style-type: none"> a. Leadership SPC and Delta Academy b. Career Employee Evaluation 4. Financial Projections/Budget Planning 	<p>Round 3 (35-min.):</p> <ul style="list-style-type: none"> • 5-min. “Just the Facts” Overview • 20-min. Collaborative Discussions • 10-min. Team Reports - Top Next Steps
<p>11:10am – 11:45am</p>	<p><u>Round 4: Community Initiatives</u></p> <ol style="list-style-type: none"> 1. Strategic Community Partnerships 2. Midtown Campus and Facility Planning 3. Midtown/Tarpon Eco Systems 	<p>Round 4 (35-min.):</p> <ul style="list-style-type: none"> • 5-min. “Just the Facts” Overview • 20-min. Collaborative Discussions • 10-min. Team Reports - Top Next Steps
<p>11:45am – 12pm</p>	<p><u>Wrap-Up & Next Steps</u></p>	<p>Dr. Law and the BOT will wrap-up by sharing highlights and next steps.</p>

Teams: Round 1: 2015-16 Student Initiatives – Part 1

Team 1	Team 3
Doug Duncan - Scribe Susan Colaric Richard Mercadante Eric Carver Linda Hogans Kevin Gordon Robert J. Fine, Jr., Chairman Lauralee Westine	Diana Sabino Susan Demers - Scribe Anne Cooper Leslie Morrow Phil Nicotera Jim Olliver Dale Oliver, Vice Chairman Dr. Law
Team 2	
Frances Neu Jamelle Conner Jessie Coraggio Tonjua Williams Patty Jones Stan Vittetoe – Scribe Deveron Gibbons Bridgette Bello	

Teams: Round 2: 2015-16 Student Initiatives – Part 2

Team 1	Team 3
Diana Sabino - Scribe Eric Carver Jessie Coraggio Tonjua Williams Stan Vittetoe Mike Bennett Robert J. Fine, Jr., Chairman Deveron Gibbons	Jamelle Conner Susan Colaric Doug Duncan Leslie Morrow Jim Olliver Linda Hogans - Scribe Bridgette Bello Dr. Law
Team 2	
Susan Demers Anne Cooper Richard Mercadante Patty Jones Kevin Gordon – Scribe Phil Nicotera Frances Neu Dale Oliver, Vice Chairman Lauralee Westine	

Teams: Round 3: 2015-16 Organizational Health Initiatives

Team 1	Team 3
Jamelle Conner - Scribe Susan Colaric Eric Carver Anne Cooper Phil Nicotera Stan Vittetoe Linda Hogans Dale Oliver, Vice Chairman Deveron Gibbons	Diana Sabino Susan Demers Tonjua Williams Jim Waechter - Scribe Leslie Morrow Jim Olliver Frances Neu Bridgette Bello Lauralee Westine
Team 2	
Patty Jones - Scribe Jesse Coraggio Doug Duncan Richard Mercadante Mike Bennett Kevin Gordon Robert J. Fine, Jr., Chairman Dr. Law	

Teams: Round 4: 2015-16 Community Initiatives

Team 1	Team 3
Diana Sabino Susan Colaric - Scribe Tonjua Williams Jim Waechter Jim Olliver Phil Nicotera Frances Neu Lauralee Westine Dr. Law	Doug Duncan Susan Demers - Scribe Jesse Coraggio Stan Vittetoe Kevin Gordon Mike Bennett Robert J. Fine, Jr., Chairman Bridgette Bello
Team 2	
Jamelle Conner Anne Cooper Eric Carver - Scribe Richard Mercadante Leslie Morrow Kevin Gordon Linda Hogans Dale Oliver, Vice Chairman Deveron Gibbons	



“Just the Facts”

Building SPC’s 2015-16 Strategic Direction – Key Initiatives

Student Initiatives: Round 1			
	Strategic Focus Area	3 Critical Factors	Next Steps to Consider
1	College Experience		
1a	a. Learning Plan	<ul style="list-style-type: none"> Over half $n=16,852$ of students at SPC have completed a My Learning Plan (MLP). Students who have a MLP are more likely to succeed than students without a MLP. For example, all First Time in College (FTIC) students who completed an MLP, 73% were successful. Compared to 53% who were not successful. The College’s Title III grant will fund upgrades to the current MLP functionality. 	<ul style="list-style-type: none"> Upgrade the MLP to be more user friendly and functional for students. Increase the number of students who implement an MLP. Conduct more in-depth analysis student utilization of the MLP after creating the plan.
1b	b. Early Alert	<ul style="list-style-type: none"> Faculty engagement continues to increase using the Early Alert system and throughout all aspects of the college experience. Many alerts are based on personal issues or need for tutorial support. Learning Support has had a tremendous impact on student engagement. 	<ul style="list-style-type: none"> Increase Early Alert coaching resources to scale. Implement Enhancements to the Learning Plan for student view and usage. Improve communication strategies to students (add texting).
1c	c. New Student Orientation	<ul style="list-style-type: none"> More First Time (NSO) in College Students utilized support services than those who did not attend NSO. Over 80% of the FTIC NSO students started a learning plan. 100% of the FTIC NSO students made career decisions by week 8. 	<ul style="list-style-type: none"> Increase the NSO attendance Ensure students create at least two terms in the MLP Create an enhanced plan for engaging students within the first 3-4 weeks of the term by developing a 1 credit College Experience course.
2	Advising Model	<ul style="list-style-type: none"> The New Advising model ensures that career advising is a primary responsibility for all advisors. A new model improves services for students by simplifying registration processes, improving communications with students, and providing clear, intuitive interfaces with our online system. The model includes a training program for on-boarding of new staff, updating current staff, and professional development opportunities for career advancement. 	<ul style="list-style-type: none"> Revise the Advising Model and operations. Further integrate career advising into the mainstream of the advisor role. Integrate the admissions and registration processes for corporate training courses into the advisor role.

Student Initiatives: Round 1 (Continued)

	Strategic Focus Area	3 Critical Factors	Next Steps to Consider
3	Intervention Strategies	<ul style="list-style-type: none"> • Students on intervention did not successfully complete their coursework and/or earned less than a 2.0 GPA in their coursework. • For the fall 2014 term, a little over 10% of the students on intervention have actually participated in learning support services, completed learning plans or responded to early alerts. • There are multiple academic standings (academic standing/life plan). 	<ul style="list-style-type: none"> • Develop a process to intervene with students upon placement in an intervention status. • Research strategies to support students throughout the term via an intervention course. This course will review skills, resources, and habits students need to be successful. • Review all academic standing policies to further streamline them and provide clear communication.
4	Career Center Redesign	<ul style="list-style-type: none"> • We've had good success in working with students initially to identify a career – 82% of First Time in College (FTIC) students entering this Fall have made an informed career decision and declared an appropriate major. • Career Services staff met with over 1,290 students during 62 class visits, and over 3,500 students attended 133 events and workshops outside of class related to career services activities. • We're rapidly learning and increasing our use of sophisticated software tools (e.g., Burning Glass and Optimal Resume) to assist with job search, career preparation, and academic program design. 	<ul style="list-style-type: none"> • We're rapidly learning and increasing our use of sophisticated software tools (e.g., Burning Glass and Optimal Resume) to assist with job search, career preparation, and academic program design. • Enhance online career services and complete the renovations of the physical Career/Advising areas on the campuses to make career services unavoidable. • Complete the integration of career and academic advising to insure programmatic unavoidability: Continue development and implementation of intervention strategies for students at each milestone of degree progress using a consistent menu of services.
5	Disability Resources	<ul style="list-style-type: none"> • The number of disabled students in need of accommodations continues to increase. • Our staff are responding to student needs on campus and online using various tools and technology. • The services are often hidden and unknown to students until a crisis occurs. 	<ul style="list-style-type: none"> • Streamline Disability Resources Operations college-wide integrating services for deaf students with disability resources. • Develop a learning/training plan for Disability Specialists and faculty/staff. • Develop a DR communications plan and marketing plan to expand awareness of services

Student Initiatives: Round 2

Student Initiatives: Round 2			
	Strategic Focus Area	3 Critical Factors	Next Steps to Consider
1	On-line Revitalization (OLR)	<ul style="list-style-type: none"> • There are 530 online courses that need to incorporate the SPC course template and be brought up to Quality Matter standards. 58 of these courses are responsible for more than 50% of current online enrollments and will therefore be addressed first. • Forty-six (46.3%) of students enrolled in an online course this fall (2014). The college-wide online withdrawal and failure rate is 16.9% compared with 12% for on-campus courses. • Learning Centers provided over 500 workshops/semester but only 10% of these were technology related. The current support for student technical issues comes through 3 separate departments with limited coordination of services and no proactive training for students. 	<ul style="list-style-type: none"> • Bring 30-40 courses/semester up to Quality Matters Standards while incorporating a standard SPC course template. • Identify student at risk factors and develop a student readiness program. • Expand and centralize student technical support and establish student training programs.
2	Strategic Enrollment Growth (SEG)	<ul style="list-style-type: none"> • Research shows that retention rates for students who have a clear, defined academic path to follow improved 8 percentage points compared to other students. • During fall (2014) gateway course W/WF % for on-campus courses was 12.3% but for online courses it rose to 22.1%. Gateway course withdrawal rates varied by instructor with 33% of W/WF's being associated with 3 or less instructors for each course. • Guaranteed Schedule Plan for 2015-2016 will incorporate a 3% increase in student semester hours. 	<ul style="list-style-type: none"> • Training and communication for all constituents using the plans prior to Summer 2015 registration. • Access more detailed information regarding the reason for students' withdrawals and identify strategies to improve online success rates.
3	New Academic Certificates and Programs	<ul style="list-style-type: none"> • St. Petersburg College remains committed to respond to community needs to develop programs that improve students' employment opportunities and/or transfer to other institutions of higher education. • Workforce programs for 2014-2015 have 28 embedded industry certifications and by 2015-2016 this will increase to 49. • Tampa Bay Region job openings applicable to the Biomedical Engineering Technology or Biotechnology programs for 2012-2015 total 309. This is expected to grow to 495 for 2016-2021. 	<ul style="list-style-type: none"> • Continue to monitor employment market for additional program opportunities or certificates that lead to industry certifications.
4	Adjunct Instructor Support	<ul style="list-style-type: none"> • This fall SPC employed 889 adjuncts who taught 1,738 courses and 389 full time faculty who taught 2,530 courses. • In order to enhance and maintain quality instruction a well-defined sequence of professional development and support for adjuncts is required. These activities occur at 3 levels: 1.) college-wide HR training 2.) Center of Excellence for Teaching and Learning courses, seminars and workshops 3.) Discipline specific training within academic department. 	<ul style="list-style-type: none"> • Provide Deans with recommendations for process and engage in revision of adjunct evaluation to incorporate certification process.

Organizational Health Initiatives: Round 3

	Strategic Focus Area	3 Critical Factors	Next Steps to Consider
1	Web-site Redesign	<ul style="list-style-type: none"> • Home page redesign launched (apply/enroll emphasis) • New Prospect and Community (External) Sites • Faculty/Staff and Student Interaction Hubs (Internal) 	<ul style="list-style-type: none"> • Final page design for all sites (internal and external) • Fresh content and full site launch by June 2015
2	Customer Relationship Management System	<ul style="list-style-type: none"> • RFP initiated and presentations scheduled • Marketing, Preadmissions and Enrollment Services emphasis 	<ul style="list-style-type: none"> • Recommendation January 2015 • Content, Training and Implementation by May 1, 2015
3	Employee Development		
3a	a. Leadership SPC and Delta Academy	<ul style="list-style-type: none"> • Content developed and enrollment selections made • Delta: Empowerment and accountability for Change • Leadership SPC: Current and emerging leaders 	<ul style="list-style-type: none"> • Finalize curriculum • Launch January 2015
3b	b. Career Employee Evaluation	<ul style="list-style-type: none"> • Clear growth and career paths • Value on-going dialogue 	<ul style="list-style-type: none"> • Develop/finalize new tool • Develop and Initiate Training for implementation
4	Financial Projections/Budget Planning		

Community Initiatives: Round 4

	Strategic Focus Area	3 Critical Factors	Next Steps to Consider
1	A. Strategic Community Partnerships	<ul style="list-style-type: none"> • SPC's Core mission is to support individuals living in various communities near our campuses. • Many of our partnerships are designed to promote education, workforce development and lifelong learning. • Economic Development is a key partnership outcome to enhance the lives of residents. 	<ul style="list-style-type: none"> • Assess the existing services and needs of the students and our communities. • Engage key players to develop partnerships.
2	B. Midtown Campus and Facility Planning	<ul style="list-style-type: none"> • The Midtown campus planning initiative has been a transparent, open, and inclusive project from its inception. The Community provided input via meetings and collaborative labs. • The Plan has always included a design that would provide collaboration/programming space for community meetings and programs. • The Midtown campus is designed to be the Epicenter of the community. 	<ul style="list-style-type: none"> • Advertise and hire staff for necessary positions • Develop a Transition timeline: <ul style="list-style-type: none"> - Moving staff from old building - Communication plan for students and the community • Create Marketing & Advertisement Plan for Community

3	C. Midtown/ Tarpon Eco Systems	<ul style="list-style-type: none">• An educational ecosystem is a system of schools that shares a single strategic focus on the success of its students. This value – based model empowers the community to take responsibility for the education of its youth.• Seminole Community Education Ecosystem now has 14 schools (including Elementary, Middle, High, as well as SPC’s Seminole campus)• Eight area Elementary schools will be bringing their entire 5th grade classes to visit the college campus. High and Middle school groups have visited as well. College and Career 101 is another program focused on high school junior and seniors.	<ul style="list-style-type: none">• The model has the potential to work in other community areas. The strong community involvement within the Midtown and the Tarpon Springs area make them excellent choices.
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A Collaborative Effort

EXPLORATORY LAB
BOOT CAMP

March 23rd - 27th, 2014

WELCOME



Welcome to the 2015 Exploratory Lab Curriculum

Tech Data, St. Petersburg College, Valpak

The Exploratory Lab Boot Camp is a STEM-focused program, with an emphasis on technology, to offer students real-time, real life exposure to the skills needed by businesses in the Technology industry.

The program will prepare students with the skills for high demand jobs, increasing graduate wages without increasing the credit hours. This program is designed to support the student's success in finding employment at graduation and to assist Tampa Bay area companies fill high demand positions with local talent. The full program will include a series of boot camp prep sessions and one retrospective session.

Learn the skills that companies are seeking. Participation is **FREE** for students!

Exploratory Lab & Boot Camp Schedule

February 20th Pre Boot Camp activities begin

March 23rd - 27th - Boot Camp

April 14th - *Retrospective* Business Networking

See application for detailed dates

BOOT CAMP CURRICULUM

March 23, 2015

INTEGRATED BUSINESS – Seminar Room

8:30-9:45 a.m. Overview of Market Opportunities

Matt Shifrin

Overview of technology trends we see today and in the future.

Skills: *collaboration, market research, adaptability, agility.*

9:45-10:00 a.m. Break

10:00-11:30 a.m. Business Planning

Stephen Tessitore

Overview of Technology Business Planning from the perspectives of the CIO, End User, Reseller, Distributor, and Manufacturer. **Skills:** *collaboration, critical thinking, risk intelligence, agility, business acumen, leadership.*

11:30-12:30 p.m. Lunch

12:30-1:45 p.m. Integrated Marketing

Chris McGovern, Michelle Curtis, Dana Reina, Rosemarie Bynum, Vince O'Shea

Focus on the impact of creating integrated marketing to ensure revenue generation through demand generation. **Skills:** *Agility, analytics, collaboration, creative thought, business acumen.*

1:45-2:00 p.m. Break

2:00-3:30 p.m. Operationalizing a Business

Janee Sondrol, Sonia Golz, Tim Long, Cal Jackson, Maurice Hamilton

How to leverage tools, applications, process flow, team roles, outcomes, structure. **Skills:** *problem solving, organizational thought, leadership, engineering.*

BOOT CAMP CURRICULUM

March 23, 2015

INTEGRATED BUSINESS – Seminar Room (continued)

3:45-4:30 p.m. Emotional Intelligence

Michelle Curtis

What is EI and how to apply emotional intelligence to business and leadership. **Skills:** *leadership, collaboration, communication.*

4:30-5:30 p.m. Taking Risks in Business Trends

David Jordan, Claudia Smith

Understanding the speed of change in technology and the need to predict future trends. Identifying how to make intelligent risks, determine scalability and capacity to execute. **Skills:** *risk intelligence, analytics, decision making, leadership, overcome fear of failure.*

March 24, 2015

TECHNOLOGY SOLUTIONS – Cisco Sol Center

8:30-10:00 a.m. Networking 101

Mike Stacks, Mark Callejah

Overview of the Networking stack. **Skills:** *technical, engineering, critical thinking, communication, business acumen.*

10:00-10:15 a.m. Break

10:15-11:15 a.m. Video/Collaboration

Richard Pinder

Overview of the use of video in the work environment, collaborative software and Unified Communications. **Skills:** *critical thinking, analytics, business acumen.*

11:15-12:00 p.m. Security

Dan Lasher

Overview of security threats and solutions. **Skills:** *technical, critical thinking, engineering, business acumen, operations, problem solving.*

BOOT CAMP CURRICULUM

12:00-1:00 p.m. Lunch (Seminar Room)

1:00-1:45 p.m. Software & Licensing

Deb Neumeier, Tracy Holtz

Overview of software licensing evolution, importance, approach, future trends and cost models. **Skills:** *Business acumen, technical, communication.*

1:45-2:15 p.m. Web, eCommerce, Applications

David Spindler, Christine Nielsen

Overview of the evolving opportunities around Web, eCommerce and Applications. **Skills:** *Visual application, critical thinking, problem solving, communication, organizational thought.*

2:15-2:30 p.m. Break

2:30-4:00 p.m. Data Center/Cloud - Storage/Servers

Mike Stacks, Michael Brown

Overview of Data Center, Cloud & Hybrid IT solutions.

Skills: *decision making (design thinking), technical, engineering, critical thinking, communication, business acumen.*

4:00-5:15 p.m. S&P Product/Solutions Overview

Kristi Kirby, Sue Grochowski

Overview of Systems & Peripherals products and solutions. Include Mobility. **Skills:** *Business acumen, technical, communication.*



BOOT CAMP CURRICULUM

March 25, 2015

PROCESS AND TOOLS TO CREATE USER EXPERIENCE – Valpak

8:30-12:00 p.m. UX and Design

Justin Davis

Thinking how to design collaborative Application/Software solutions based on user experience (UX) and need. **Skills:** *Design thinking, critical thinking, problem solving, decision making, and organization.*

12:00-1:00 p.m. Lunch

1:00-4:30 p.m. Agile and Lean Development

Ryan Dorrell

Project Management methodology used in software development. Short phases of work and frequent reassessment. **Skills:** *agile approach, application, critical thinking, problem solving, decision making, organization.*

4:30-5:30 p.m. Valpak Agile Lab Tour

Stephanie Davis & Chris Cate

Exposure to a real Agile lab experience visual application.



BOOT CAMP CURRICULUM



March 26, 2015

TECHNOLOGY SOLUTIONS – Center Sol Center

**8:30 – 5:30 p.m. Vendor & Business View of Company
Culture, Strategy, Focus, Value**

Individual Business Presentations

Exposure to multiple vendors & companies who sell products & solutions in the technologies reviewed on Day 2. Rapid growth, entrepreneur success, culture, strategy, value, vision of Tech Companies. **Skills:** *Entrepreneurial view, speed of change, adaptation, technical, business acumen, risk intelligence, decision making, problem solving.*

March 27, 2015

INTEGRATED BUSINESS – Center Sol Center

**8:30 – 9:30 a.m. Data Analytics Role in Future Technology
Trends and Business Intelligence**

Charlie Will, Nick Atinella, Brett Johnston

Identify the opportunity to use data analytics in the Internet of Everything, approach to market, problem solving and preventing. **Skills:** *Analytics, research, data collection/organization, agility, critical thinking.*

BOOT CAMP CURRICULUM

March 27, 2015

PROCESS AND TOOLS TO CREATE USER EXPERIENCE – Center Sol Center

9:30 - 10:30 a.m. Solving for Business Outcomes

Anthony Harmon, Sara Phillips, Mark Jacobs

Mapping out a technology solution for most common business outcomes. **Skills:** *Design thinking, critical thinking, problem solving, decision making, and organization.*

10:30-10:45 a.m. Break

10:45-12:45 a.m. White Board sessions (wave of future)

Anthony Harmon, Sara Phillips, Mark Jacobs

How to determine business problems end user's need to solve with Technology. **Skills:** *Design thinking, critical thinking, problem solving, decision making, organization*

12:45-1:30 p.m. Lunch - Seminar Room

NETWORKING – Seminar Room

1:30-2:30 p.m. Internship/Employment Overview

Carlina Rivers, Cal Jackson, Ryan McNulty

Overview of internships, how to become employed, networking & becoming a professional in the community. **Skills:** *Continuing Education and life long learning.*

2:30-4:30 p.m. Business Plan Presentations (5 groups)

Students Present

Students to present final group business plans.

4:30-5:30 p.m. Open Networking

Students to network with business leaders, engineers, institution, instructors, vendors and invite future Exploratory Lab partners.

MORE INFORMATION

SUMMARY

Day 1: March 23	8 hours - Integrated Business
Day 2: March 24	8 hours - Technology Overview
Day 3: March 25	8 hours - UX/Design Thinking/Agile-Lean Dev /Tour (at Valpak Agile Lab)
Day 4: March 26	8 hours - Vendor Reviews
Day 5: March 27	3 hours - User Experience + 3 hours Business plan presentations Networking/open time with Engineers, HR, Business



Application Process

Who should participate: Optimal student majors **include** Computer Science, MIS, Computer Programming, Engineering (any discipline), Business, Marketing, Psychology, Math, Communications, Foreign Language and any Arts majors.

Number of positions = 25 students will be selected to participate.

Program Criteria

Students must be enrolled at: St. Petersburg College and St. Petersburg College Corporate and Workforce & Professional Development, USFSP, University of Tampa, and Ringling College of Art and Design.

Experience level – Participants must be enrolled in one of the educational institutions listed above and seeking Bachelors, and have completed sufficient credit hours to be a junior or senior, or enrolled in a Master's degree program. Students enrolled in the St. Petersburg College "24 Program" and have a Bachelors or Master's degree are also eligible.

Applications - Students must complete the application found at <http://www.tbtf.org/?page=GrowTampaBayTech/exploratorylab> and email the completed application by **January 23, 2015 to:**

Patricia K. Gehant, Director
TBTF Workforce Initiative,
pgehant@tbtf.org
Questions about the application process should
be emailed to pgehant@tbtf.org or phone 727-
742-5144.

NOTES

**GET SUPPORT
STAY INFORMED**

- ★ **Tech Data**
See all events in the Show & Share
- ★ **tbtf**
Technology Business Forum
- ★ **SPC** St. Petersburg College
- ★ **Valpak**
- ★ **USFSP** UNIVERSITY OF SOUTH FLORIDA ST. PETERSBURG

All Children's Hospital, A Johns Hopkins Facility

All Children's Hospital

All Seminole area schools

All the partners in the University Partnership Centers

American Foundation for Greek Language and Culture

American Heart Association

American Lung Association in Florida - Central Area

American Parkinson's Disease Association

American Stage

AVAST Amputee V. A. Support Team

Avid

Bay Pines VA Healthcare System

BayCare Health System

BayCare Health System - St. Anthony's Hospital

BayCare Health System Mease Dunedin Hospital

BayCare Health System Morton Plant Hospital

Bayfront Health St. Petersburg

Bayfront Medical Center

Boys & Girls Club (along with MT Campus)

Bright House Networks, LLC

CareerSource Pinellas

CASA St. Petersburg

Cisco Systems, Inc.

City of Clearwater

City of Clearwater Park Cleanups

City of Largo

City of Safety Harbor

City of Seminole

City of St. Petersburg

City of St. Petersburg - First Night

City of Tarpon Springs

Civics Literacy Initiative (with Florida College System)

Clearwater Bar Association

Clearwater Central Catholic High School

Clearwater Police Department

Clearwater Bar Association

Congressman David Jolly

Cox Target Media

Creating Compliance, LLC

CSDVRS, LLC aka ZVRS

Dali Museum

Department of Children and Families

Department of Juvenile Justice

Department of Veterans Affairs Employee Education System

Duke Energy

Dunedin Fine Art Center
Early Learning Coalition of Pinellas County
Eckerd Community Alternatives
Educational Testing Service
Emergency Management of Hillsborough
Emergency Management of Manatee
Emergency Management of Pasco
Emergency Management of Pinellas
Emergency Management of Polk
Encore Health Resources
Environmental Management, Pinellas County
Ernst & Young Foundation
Evolution Industries, Inc.
F. E. Lykes Foundation
Faith in Action Strengthen Together (FAST)
FDOT (FL Dept. of Transportation)
FICPA - Suncoast Chapter
Fish and Wildlife Research Institute
Florida Aquarium
Florida Association of Orthotists and Prosthetists
Florida Bioethics Network
Florida Blood Services
Florida Campus Compact Democracy Project
Florida Department of Health
Florida Department of Law Enforcement Tampa
Florida Gulf Coast Vascular Network
Florida Health Care Association
GE Aviation
Gibbs Junior College Alumni Association
Goodwill Industries
Gulfport Police Department
Habitat for Humanity
Hanger Prosthetics and Orthotics
Hanger, Inc.
Harvey Scenic
HCA Healthcare - Edward White Hospital
HCA Healthcare - St. Petersburg General Hospital
HCA Largo Medical Center
HCA Northside Hospital
HCA of West Florida
HCA Sun Coast Hospital
Head Start/Early Head Start Pinellas
HealthSouth Rehabilitation Hospital

Healthy Start Coalition of Pinellas, Inc.
Hillsborough County Sherriff's Office
Hillsborough School District
Hospice of the Florida Suncoast
Hough Family Foundation, Inc.
Innisbrook Resort and Golf Club
InterCultural Advocacy Inst.
Jagged Peak, Inc.
Jobs for the Future
Johnnie Ruth Clarke Health Center (Midtown site)
Junior Achievement
Juvenile Welfare Board of Pinellas County
Lakewood High School
Largo Fire & Rescue
Largo Medical Center
Largo Police Department
Larson & Larson
LumaStream, Inc.
Lutheran Service Florida (LSF)
Macfarlane Ferguson & McMullen
Manufacturing Extension Partnership
Mease Countryside Hospital
Melrose Elementary
Metro Wellness and LGBT Community Centers
Moffitt Cancer Center and Research Institute
Molecular Media, Inc.
Morean Arts Center
Morton Plant Mease Hospitals
Museum of Fine Arts, St. Petersburg
National Forensic Science Technology Center
Northside Christian School
Northside Hospital and Tampa Bay Heart Institute
Northside Hospital Neuroscience Institute
O and P Technologies
Office of the Attorney General
Operation Graduate with United Way, Clearwater Police Department, Pinellas County Schools
Operation Par, Inc.
Pace Center for Girls
Palm Harbor Special Fire Control and Rescue District
Palms of Pasadena Hospital
Parks Department Pinellas County
Pasco School District
Pinellas Community Foundation
Pinellas County Animal Foundation, Inc.

Pinellas County Commission

Pinellas County Economic Development Council

Pinellas County Emergency Management

Pinellas County Emergency Medical Services

Pinellas County Extension

Pinellas County Fire/EMS Admin

Pinellas County Head Start

Pinellas County Osteopathic Medical Society

Pinellas County School Board

Pinellas County Schools - FDLRS

Pinellas County Sheriff's Office

Pinellas County Transit Authority (PSTA)

Pinellas County Urban League

Pinellas County Veterinary Medical Society, Inc.

Pinellas Opportunity Council, Inc.

Pinellas Park Fire Department

Pinellas Park Police Department

Pinellas Suncoast Fire & Rescue

Pinellas Technical College - Clearwater

Pinellas Technical College - St. Petersburg

Pinellas/Pasco State Attny Ofc.

Project on Accountable Justice: TCC, FSU, Baylor U

Raymond James Financial, Inc.

Rays Baseball Foundation, Inc.

Raytheon Company

RBC Wealth Management

R'Club Child Care Inc.

Royal Theater

Ruth Eckerd Hall & the Grammy Museum Music Revolution Project

Sacred Heart Health System

Science & Technology Education Innovation Center

Shriner's Hospital

St Petersburg Suncoast Medical Clinic

St. Anthony's Hospital and Outpatient Rehabilitation

St. Joseph's Cancer Institute

St. Joseph's Hospital

St. Luke's

St. Petersburg Area Chamber of Commerce

St. Petersburg Association of Legal Support Specialists

St. Petersburg Free Clinic

State Attorney's Office

Sun Coast Osteopathic Foundation

Suncoast Hospice

Take Stock in Children

Tampa Bay Business Journal

Tampa Bay Educational Partnership - A partnership between SPC, Hillsborough County Schools, and the 1

Tampa Bay Healthcare Collaborative

Tampa Bay Manufacturing Community Partnership Inc.

Tampa Bay Technology Forum (TBTF)

Tampa Bay Times

Tampa Bay WorkForce Alliance

Tampa General Hospital

Tampa Police Department

Tarpon Springs Rotary Club

Tech Data Corporation

The Able Trust

The Beaches Chamber of Commerce

The City of Seminole, including the Library (joint-use!) and the Recreation Center

The Florida Aquarium

The Florida College System Foundation

The Florida Orchestra

The Greater Seminole Area Chamber of Commerce

The Nielsen Company

The Roth Foundation

The Salvation Army-Upper Pinellas

The Village Square

Transamerica Financial Advisors, Inc.

Workforce Florida dba Career Source Florida